

APPENDIX A - GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2019/20				2020/2021	2021/2022	2022/2023	2023/2024	2024/2025
		February Final Working Budget	Actuals to 31 Jan 2020	Q3 Revised Budget	Variance Working v Revised Budget	Q3 Revised Budget	Q3 Revised Budget	Q3 Revised Budget	Q3 Revised Budget	Q3 Revised Budget
		£	£	£	£	£	£	£	£	£
	General Fund - Schemes									
	Stevenage Direct Services	2,645,010	1,445,716	1,937,870	(707,140)	5,191,900	2,745,900	2,471,800	1,232,000	132,000
	Housing Development*	4,157,430	1,352,560	2,774,400	(1,383,030)	5,760,730	2,404,430	11,219,590	7,848,010	0
	Finance and Estates	13,773,370	31,737	427,120	(13,346,250)	13,587,350	15,000	76,020	15,000	15,000
	Corporate Projects, Customer Services & Technology	897,860	252,632	860,000	(37,860)	620,980	273,400	104,220	104,220	104,220
	Housing and Investment	506,930	170,289	449,700	(57,230)	950,350	570,500	277,000	157,000	60,000
	Regeneration	9,850,150	5,978,974	9,850,150	0	9,280,590	0	2,474,000	13,384,000	13,384,000
	Communities and Neighbourhoods	405,030	188,344	320,270	(84,760)	420,260	305,000	255,000	60,000	20,000
	Planning and Regulatory	614,760	404,194	572,600	(42,160)	186,160	340,000	340,000	340,000	340,000
	Deferred Works Reserve	14,600	0	146,410	131,810	200,000	200,000	200,000	200,000	200,000
	Total Schemes	32,865,140	9,824,447	17,338,520	(15,526,620)	36,198,320	6,854,230	17,417,630	23,340,230	14,255,220
	<i>* adjusted to reflect the Housing WOC Business Plan agreed by Council 22 May 2019</i>									
	General Fund -Resources									
BG902	Capital Receipts	2,409,092		1,628,877	(780,215)	5,921,629	2,067,479	2,824,075	17,974,758	13,634,040
	New Build 1-4-1 Receipts - for RP Grants	1,500,000		1,499,400	(600)	0	0	0	0	0
BG904	Grants and other contributions	294,359		235,299	(59,060)	1,691,075	797,004	4,343,535	3,916,192	0
BG860	S106's	69,995		39,995	(30,000)	45,000	15,000	0	0	0
	LEP	9,574,560		9,574,560	0	5,875,590	0	0	0	0
	RCCO	659,286		605,526	(53,760)	138,120	4,000	4,000	4,000	4,000
	Regeneration Asset Reserve	75,590		75,590	0	200,000	0	0	0	0
BG916	Capital Reserve (Revenue Savings)	1,314,000		1,314,000	0	1,420,000	1,070,000	1,070,000	1,070,000	488,708
BG903	Capital Reserve (Housing Receipts)	361,068		361,068	0	364,243	367,886	371,565	375,280	128,472
	New Homes Bonus	358,170		308,170	(50,000)	514,554	362,500	226,000	0	0
	Prudential Borrowing Approved	14,350,650		1,106,600	(13,244,050)	17,362,820	1,702,400	4,209,390	0	0
	Short Term borrowing and funded from private sale	1,898,370		589,435	(1,308,935)	2,665,289	467,961	4,369,065	0	0
	Total Resources (General Fund)	32,865,140		17,338,520	(15,526,620)	36,198,320	6,854,230	17,417,630	23,340,230	14,255,220
				0	0	0	0	0	0	0
	General Funds Receipts BG902									
	Unallocated B/fwd	(3,330,472)		(3,330,472)		(3,825,619)	(562,715)	(3,019,947)	(2,102,951)	(3,315,628)
	In Year Receipts	(2,247,342)		(2,279,142)		(3,248,160)	(7,190,000)	(2,375,040)	(23,556,500)	(13,384,000)
	Used in Year	2,409,092		1,628,877		5,921,629	2,067,479	2,824,075	17,974,758	13,634,040
BG905	Ring Fenced Receipts Used to Repay ST Borrowing	155,118		155,118		589,435	2,665,289	467,961	4,369,065	0
	General Fund Receipts Unallocated C/fwd	(3,013,604)		(3,825,619)		(562,715)	(3,019,947)	(2,102,951)	(3,315,628)	(3,065,588)
	Capital Reserve Resource									
	Unallocated B/fwd	(594,431)		(594,431)		(350,000)	(0)	(0)	(0)	(0)
	In Year Resource	(1,430,637)		(1,430,637)		(1,434,243)	(1,437,886)	(1,441,565)	(1,445,280)	(1,449,033)
	Used in Year	1,675,068		1,675,068		1,784,243	1,437,886	1,441,565	1,445,280	617,180
	Capital Reserve Unallocated C/fwd	(350,000)		(350,000)		(0)	(0)	(0)	(0)	(831,854)

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		£	£	£	£	£	£	£	£	£
	Stevenage Direct Services									
	Parks & Open Spaces									
KC218	Hertford Road Play Area (S106 Funded)	25,000		0	(25,000)	25,000				
KE911	Play Area Improvement Programme	192,340	64,627	192,340	0	243,000	283,500	220,000		
KE097	Litter bins	125,000	72,875	95,000	(30,000)	103,000	83,000	10,000	4,000	4,000
KE329	Play Areas Fixed Play	20,810		20,810	0	10,000	10,000			
KE494	Green Space Access Infrastructure	45,000	36,415	36,420	(8,580)					
GROWTH	Green Space Access Infrastructure	50,000		0	(50,000)		148,000	153,000	128,000	128,000
	Other									
KG002	Garages	1,153,890	930,482	1,153,890	0	3,657,400	1,952,400	1,952,400	375,000	
KE487	Cavendish Depot - Road Markings and Barriers	12,750		12,750	0					
KE495	Cavendish Depot - Renovation/Yard Drainage	10,000		10,000	0	90,000				
KE517	Cavendish Depot - Fire Alarm Upgrade			16,440	16,440					
KE496	Refurbishment of Weston Rd Cemetery Office	6,500		0	(6,500)					
KS263	Waste and Recycling System	110,000		30,000	(80,000)	80,000				
KE226	Allotment Maintenance System					10,000				
KE519	FVP Dam Works					25,000				
KE520	Welfare improvements at out based hubs				0	10,000				
	Vehicles, Plant, Equipment									
KE349	Waste Receptacles	15,000	11,255	15,000	0	15,000				
KE497	Trade Waste Containers	20,000		0	(20,000)	20,000	20,000	20,000	20,000	
Various	Vehicle/Plant replacement Programme	858,720	330,062	355,220	(503,500)	903,500	249,000	116,400	705,000	
	Total Stevenage Direct Services	2,645,010	1,445,716	1,937,870	(707,140)	5,191,900	2,745,900	2,471,800	1,232,000	132,000

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		£	£	£	£	£	£	£	£	£
	Housing Development Scheme (Joint GF/HRA)									
KG030	Grants To Registered Providers	591,600	829,465	591,000	(600)					
KG030	Grants To Registered Providers contingency	908,400		908,400	0					
KG032	Building Conversion into New Homes - Ditchmore Lane	257,000	464,049	515,000	258,000	0				
Various	Housing Development Scheme (Joint GF/HRA)*	1,700,430	59,046	60,000	(1,640,430)	4,176,360	2,404,430	8,712,600	7,848,010	0
KG033	Private Sales Schemes - Wedgwood Way	0		0	0					
KG038	Wholly Owned Housing Development Company (WOC)	700,000		700,000	0	1,584,370		2,506,990		
	Total Housing Development (including grants to Registered Providers)	4,157,430	1,352,560	2,774,400	(1,383,030)	5,760,730	2,404,430	11,219,590	7,848,010	0
	<i>* adjusted to reflect the Housing WOC Business Plan agreed by Council 22 May 2019</i>									
	Finance & Estates									
KG025	Garage Site Assembly	100,000	14,848	15,000	(85,000)	85,000				
KR912	Investment Property	13,244,050		0	(13,244,050)	13,244,050				
KR914	IDOX Property Management Software	17,200		0	(17,200)	17,200				
KR915	Energy Performance Surveys and Proposed Building Works	15,000		0	(15,000)					
KR916	Commercial Properties Refurbishment (MRC Programme)	387,120	16,889	387,120	0	226,100		61,020		
KR147	Commercial Properties - Asbestos Removal	10,000		0	(10,000)					
NEW	Works to improve vacant premises prior to re-letting			25,000	25,000	15,000	15,000	15,000	15,000	15,000
	Total Finance & Estates	13,773,370	31,737	427,120	(13,346,250)	13,587,350	15,000	76,020	15,000	15,000
	Corporate Projects, Customer Services & Technology									
	IT General									
KS251	Harmonising Infrastructure Technology (for shared service)	0	4,020	0	0					
KS268	Infrastructure Investment	617,080	145,658	595,660	(21,420)	579,020	271,720	104,220	104,220	104,220
KS276	Next Generation Telephony		9,817		0					
	Total IT General	617,080	159,495	595,660	(21,420)	579,020	271,720	104,220	104,220	104,220
	Employer of Choice (EOC)									
KS260	Replacement HR & Payroll System	1,240	1,240	1,240	0					
KS269	New Intranet	33,260	33,260	33,260	0					
	Total EOC	34,500	34,500	34,500	0	0	0	0	0	0
	Connected to Our Customer (CTOC)									
KS270	Online Customer Account (formerly Capita Advantage Digital)	0	2,125	0	0					
KS271	Corporate Website - Redesign	106,510	45,010	105,440	(1,070)	9,090	680			
KS274	New CRM Technology	139,770	11,503	124,400	(15,370)	32,870	1,000			
	Total CTOC	246,280	58,638	229,840	(16,440)	41,960	1,680	0	0	0
	Total Corporate Projects, Customer Services & Technology	897,860	252,632	860,000	(37,860)	620,980	273,400	104,220	104,220	104,220

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		£	£	£	£	£	£	£	£	£
	Housing and Investment									
	Play Centres									
KC914	Pin Green - Recover Flat Roof	21,000	18,605	21,000	0					
KC913	Bandley Hill - External Doors		0		0					
KC915	Bandley Hill - Replace Hall Floor Covering	12,500	11,723	12,500	0					
	Community Centres									
KE902	Community Centres General	32,000	10,891	20,800	(11,200)					
KE471	St Nicholas - Boiler and Hot Water Installation Upgrade	40,000	10,360	40,000	0					
KE515	St Nicholas Annexe - External Decorations	20,000	873	0	(20,000)					
KE472	The Oval - Replace Radiators	8,000	8,110	8,110	110					
KE499	The Oval - Replace Windows	11,000	10,768	11,000	0					
KE484	Springfield House - Boiler upgrade	0	(31,945)	0	0					
KE488	Springfield House - Boundary Wall	52,150	39,004	52,150	0					
KE474	Timebridge - Boiler and Hot Water replacement (3/5th of Cost to SBC)	0	2,654	0	0					
Growth	Community Centres: 2019/20 Backlog H&S Works				0	12,850				
Growth	Community Centres Urgent and H&S Works				0	21,000	33,500	60,000		
Growth	Community Centres: Planned Preventative Works: to replace boiler at Bedwell CC					100,000				
	Park Pavilions									
KE907	Park Pavilions General	9,000	543	27,730	18,730					
KE475	Chells - Decommission Shower & Provide Hot Water To Changing Rooms	21,380	2,516	9,380	(12,000)					
KE500	Ridlins - M&E Refurbishment of AHU Plant & Controls	25,000	15,716	25,000	0					
KE479	Canterbury Way - Demolition	25,000	2,810	37,000	12,000					
KE493	King George V - Electrical Mains Intake & Supply Head	10,860	11,008	11,010	150					
	Cemeteries									
KE904	Cemetery Buildings	15,000	676	7,650	(7,350)					
	Depots									
KE501	CavendishRd - Re-roofing (Ascertain Level of Works Required)	15,000	654	1,000	(14,000)					
Growth	Depots: Urgent and H&S Works				0	290,000				
Growth	Depots: Planned Preventative Works (incl £500k reroof)				0	30,000	475,000	25,000		
	Other									
Growth	MSCP: Urgent and H&S Works				0			20,000		
	Council Offices									
KR900	Council Offices	19,380	844	36,100	16,720					
KR141	Corporate Buildings - Essential Health & Safety Electrical Works	19,270	850	19,270	0					
KR142	Corporate and Commercial Buildings - Condition survey	5,000	218	5,000	0					
KR149	Daneshill House - Test & Risk Assessment Remedial Works	15,000	654	15,000	0					

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		£	£	£	£	£	£	£	£	£
	Housing and Investment cont.									
Growth	Daneshill: 2019/20 Backlog Urgent and H&S Works				0	15,000	18,000			
Growth	Daneshill: Urgent and H&S Works				0	45,000			65,000	
	Operational Buildings									
KE449	Indoor Market Fire Alarm Rep		(27)							
KE503	Indoor Market - Urgent Health & Safety Works	0	873	13,900	13,900					
KE489	Museum Store		(12,880)		0					
KR917	BTC - Roof Replacement Preliminary Works	15,000	409	4,500	(10,500)	10,500				
Growth	BTC 2019/20 Backlog H&S Works				0	30,000				
Growth	BTC Urgent and H&S Works				0	100,000	38,000			
Growth	BTC Planned Preventative Works					256,000	6,000	172,000	92,000	60,000
	Town Centre									
KR136	Preparation Works to Units 1,4,5 of the former QD Building	7,890	7,038	7,890	0					
KR138	Town Square Assets - Condition Survey	10,000	10,710	10,710	710					
KE504	Station Ramp	52,500	2,290	8,000	(44,500)	40,000				
KR145	Town Chambers / Square - External Facade Structural Repairs	45,000	44,345	45,000	0					
	Total Housing and Investment	506,930	170,289	449,700	(57,230)	950,350	570,500	277,000	157,000	60,000
	Regeneration									
KE384	Town Centre Improvements Phase 2 incl Wayfinding signage	0	(40,478)	0	0					
Various	Land Assembly	6,018,730	4,943,444	6,018,730	0	0	0	0	0	0
KE438	Public Realm Improvements to Market Place	0	0.00	0	0					
KE439	Town Square Improvements (GD1)	3,131,420	847,367	3,131,420	0	2,505,000				
TBA	Town Square Improvements (units 3 to 29)	0		0	0					
KE466	Bus Interchange (GD3)	500,000	228,641	500,000	0	5,875,590				
KE469	Leisure Centre (GD1)	0		0	0					
KE506	Public Sector Hub	200,000		200,000	0	900,000		2,474,000	13,384,000	13,384,000
	Total Regeneration	9,850,150	5,978,974	9,850,150	0	9,280,590	0	2,474,000	13,384,000	13,384,000

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	Community & Neighbourhoods									
KC900	Arts and Leisure Centre - Pipework	231,000	115,103	231,000	0					
KC202	Fairlands Valley Park - Aqua	27,660	15,895	15,900	(11,760)	11,760				
KC228	Stevenage Golf Centre - Boiler Replacement	8,660	8,657	8,660	0					
KC224	Leisure Stock Condition	19,810	2,350	19,810	0		20,000			
KC225	Bandley Hill Play Centre - Treehouse	29,900	29,900	29,900	0					
KC229	Bandley Hill Play Centre - Fencing Replacement	23,000	1,003	0	(23,000)	8,000				
KC230	Pin Green Play Centre Equipment	35,000	0		(35,000)	35,000				
KE224	CCTV - Replacement Cameras	20,000	15,000	15,000	(5,000)	25,000	5,000	5,000	5,000	5,000
KE507	Cycleways Installations (subject to £100k Arts Council grant bid)	10,000	436		(10,000)	10,000				
GROWTH	SALC and the Swim Centre Urgent and H&S Works				0	200,000	280,000	100,000		
GROWTH	Stevenage Arts & Leisure Estimated 20 electrical distribution boards SALC, Swim Centre, and Fairlands Valley Sailing Centre 2019/20				0				30,000	
GROWTH	Backlog H&S Works				0	73,500				
GROWTH	Stevenage Arts & Leisure Water leak				0	30,000				
GROWTH	Fairlands Valley Park Sailing Centre - Boathouse				0	12,000				
GROWTH	Stevenage Swimming Centre Pool circulation pumps				0					15,000
GROWTH	Stevenage Swimming Centre Electrical distribution boards				0				25,000	
GROWTH	SLL Leisure management - end of contract capital provision				0			150,000		
GROWTH	Boat house as essential H&S works for dry rot					15,000				
	Total Community & Neighbourhoods	405,030	188,344	320,270	(84,760)	420,260	305,000	255,000	60,000	20,000

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	Planning & Regulatory									
KE119	Off Street Car Parks (Multi Storey Car Parks)	189,620	189,619	189,620	0		250,000	250,000	250,000	250,000
KE508	Multi-storey Car Park - New Entrances/Resurfacing	15,000		15,000	0					
KE**	Car Park Equipment - Digitalisation			20,000	20,000					
KE516	Town Centre Ramps Improvements	45,000	18,000	30,000	(15,000)	15,000				
KE201	Hard standings	50,000	8,994	30,000	(20,000)	70,000	50,000	50,000	50,000	50,000
KE100	Residential Parking	123,160	86,067	100,000	(23,160)	23,160				
KE100	Residential Parking	30,000		30,000	0					
KE470	Electric Car Charging Points	15,000	300	15,000	0					
KE217	Parking Restrictions	69,700	55,323	69,700	0	25,000	25,000	25,000	25,000	25,000
KE509	Onstreet Contactless pay	10,000		10,000	0					
KE443	Parking Enforcement - Old Town Permit Parking Area Implementation	12,000	2,250	0	(12,000)	12,000				
KE444	Coreys Mill Lane - Additional Parking Capacity	25,280	25,275	25,280	0	26,000				
KE518	Wall Reconstruction			8,000	8,000					
GROWTH	Workplace Travel Plan				0	15,000	15,000	15,000	15,000	15,000
KG010	House Renovation/Improvement Grants	0	180	0	0					
KG011	Disabled Facilities Grants	30,000	18,186	30,000	0					
	Total Planning & Regulatory	614,760	404,194	572,600	(42,160)	186,160	340,000	340,000	340,000	340,000
KR911	Deferred Works Reserve	14,600		146,410	131,810	200,000	200,000	200,000	200,000	200,000